DESERT DISCOVERY CENTER

BOND TASK FORCE PRESENTATION - 11/7/2012

BACKGROUND

- December 13, 2010 DDC Phase III Committee was established by City Council.
- The committee met 17 times between May, 2011 and February, 2012.
- A series of guest speakers were invited to presented relevant information to the committee.
- City Council accepted recommendations at their April 3rd, 2012 meeting

COMMITTEE KEY FINDINGS

- Strong Support for the DDC Project.
- DDC Success Depends Upon a Highly Qualified Operator.
- Timing for Project Funding is Critical.
- 2012 Was Not the Right Time for Fundraising.
- City Should Continue to Support the DDC Project by:
 - Issuing an RFP to select an independent operator,
 - Monitoring financial conditions yearly,
 - Hold a Bond election when appropriate.

COUNCIL DIRECTION

1. Appropriate Management Model

- Independent 501 (c) (3) organization.
 - Sole purpose is to operate the DDC.

2. A Viable Funding Program for Capital & Operating Costs.

- Public financing through a bond not to exceed \$50 million or 2/3 of total project costs.
 - Private financing to cover 1/3 of total project costs including additional capital, operating and start-up costs
 - City of Scottsdale to be responsible for major building and equipment maintenance and grounds outside of the DDC boundary including the parking lot.
 - DDC operator to be responsible for all operating costs.
 - Fundraising will be required by the operator on a continuing basis.
- Do not pursue a bond in 2012.
- Re-evaluate economic conditions annually until public and private funding goals can be aligned and achieved.

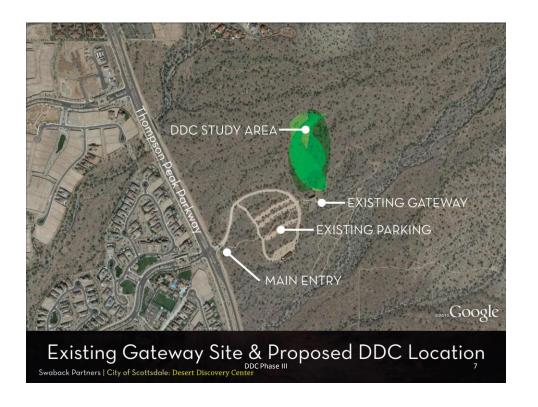
COUNCIL DIRECTION

- 3. Validation or Refinements Of The DDC Phase II Study.
- Business Plan Affirm as amended with the lower attendance and operating budget.
 - Fund raising will be an essential component of the Business Plan.
- Location Affirm location northwest of the Gateway Trailhead.
- Site Plan Layout Affirm the low scale pavilion building concept and the inclusion of the restaurant and retail components.
- <u>Exhibit Themes</u> Affirm with focus on supporting the educational mission of the DDC.
- 4. Appropriate Land Use and Zoning Option for the Uses. DDC Site and Proposed
- DDC should be a separate parcel in the Preserve.
- Requirements include: amend the General Plan, Preserve Ordinance and Zoning Ordinance.
- DRB Approval Process.

COUNCIL DIRECTED WORK PROGRAM

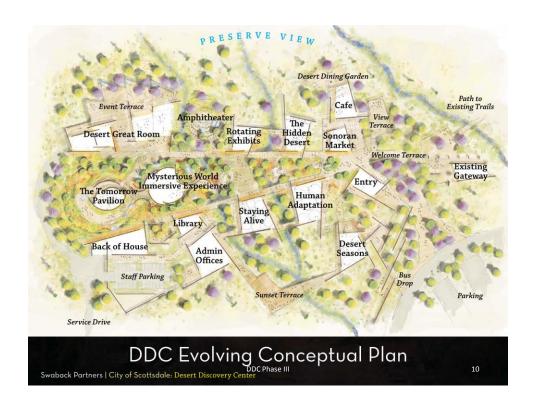
- Staff team and leadership to implement this work program and keep the DDC project on track and moving forward has been designated and meeting regularly.
- Staff to initiate a process to prepare an RFQ/RFP and develop the review process for future selection of a 501 (c) (3) operator solely dedicated to operating the DDC (RFQ has been posted – responses due 11/28/12).
- 3. Continue to evaluate the funding potential and timing for project start-up with assistance from this DDC Phase III Committee until the operator is selected(on-going).
- 4. Continue to provide funding from the bed tax for an amount up to \$60,000 to \$150,000 per year for the next two-three years for support of the DDC project.

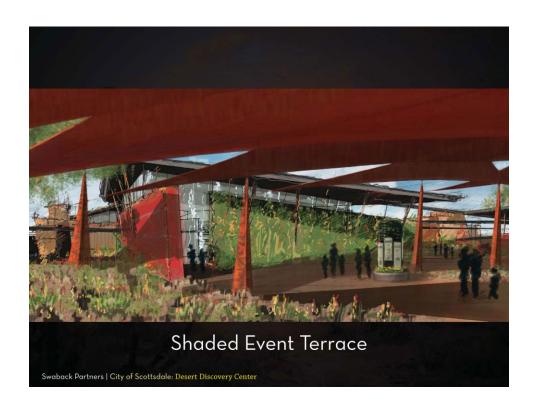


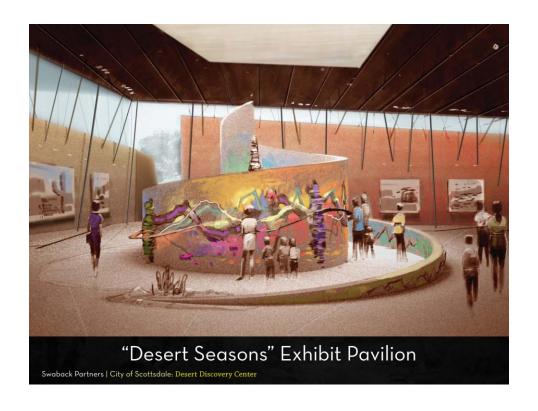


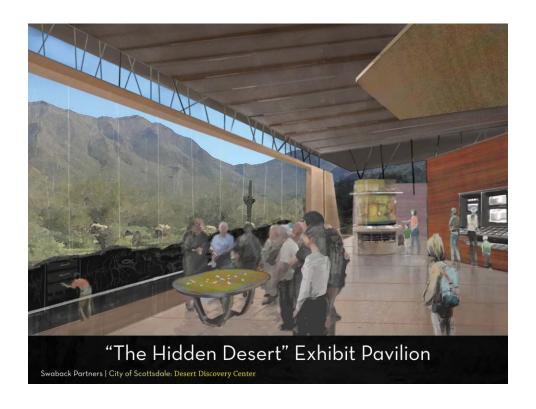


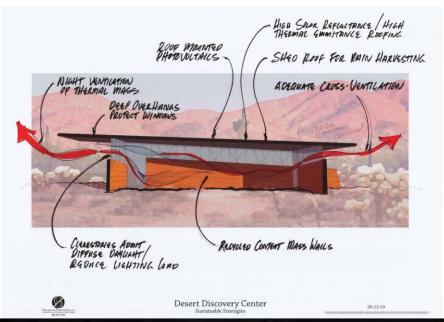












DDC Emerging Sustainability Strategy
Swaback Partners | City of Scottsdale: Desert Discovery Center

